

# Profiles of members of the Board of Governors and co-opted members of its committees (at 11 March 2024)

# Governors

# Jared Brant

Jared was appointed FE Student Governor (Sparsholt campus) in February 2024 and is a member of the Curriculum, Skills & Stakeholders Committee. Jared is studying Aboriculture.

# **Gareth Davies**

Gareth's career has focused on ensuring commercial organisations attend to their customers' needs. He has developed, set up and run customer-facing operations in the UK, and rolled out customer-centric business practices world-wide.

Helping to deliver good governance in providing public benefit, Gareth has been a Board member and Trustee of three major charities and two public sector organisations. Being particularly committed to causes which help to give people power over their own lives, he has also helped to found three community initiatives.

Gareth was appointed to the Board of Governors from September 2021 and is Chair of the Audit Committee and a member of the Quality & Standards Committee.

# Sarah Duckering

Sarah was appointed a governor in February 2024, having previous served as a co-opted member of the Curriculum, Skills & Stakeholders Committee.

Until April 2024, Sarah was the Director of Research and Innovation Services at the University of Portsmouth, leading the department that provides strategic insight and supports activities that underpin the ambitious growth targets for research and innovation at the University. Sarah's areas of knowledge cover working with partners to solve problems in fields as diverse as health and medical technologies, space, creative and digital, security, heritage and clean growth.

Sarah is also a Board Member of Portsmouth Creates. She has a degree in Geography and an MBA from Henley Management College. Starting her career in the NHS, she has worked in the Higher Education sector for many years in a variety of managerial and strategic roles. She is passionate about the role for universities in making a difference to the economy and society.

Sarah is a member of the Curriculum, Skills & Stakeholders Committee.

# Janine Emm

Janine joined the Board of Governors as an employee of Sparsholt College Services Ltd (a subsidiary of the College) from January 2020 and is a member of the Resources Committee.

During the 20 years that Janine has worked for the College Group, she has gathered a wide range of experience through her varied job roles in both academic and business support areas, at Andover College and Sparsholt College. Janine is currently the Central Services and Premises Office Supervisor.

Janine is dedicated towards the success of the College, its good reputation for educating students, and in supporting all staff/departments in the provision of quality pastoral care, accommodation and teaching facilities. She is also an advocate of the positive contributions that all staff make to ensure students achieve well, feel safe, are respected for their diversities, and have equal opportunities. She is a member of the Equality & Diversity Working Group and Health & Safety Working Groups and liaises with various departments and a range of key contractors. She also has a strong interest and involvement in the many environmental initiatives that the College embraces.

# Tom Floyd

Tom Floyd was Chair of Trustees of the Hampshire & Isle of Wight Community Foundation from 2010 to July 2017. Until 2009, his career was in business and strategy roles in the biochemical industry, lastly as President of the Microbiology Division for Thermo Fisher Scientific, based in Basingstoke. He became a Fellow of CIMA in 1988. Tom was the High Sheriff of Hampshire in 2016/17 and has a life-long love of the countryside and farming.

Tom was re-appointed to the Board of Governors from July 2021 and is Chair of the Curriculum, Skills & Stakeholders Committee and a member of the Resources Committee.

# **Neil Hopkins OBE**

Neil was, from 1993 to 2013, the principal of Peter Symonds College, Winchester, the largest sixth form college in the country. After retiring from that role, he was contracted at various times as an adviser to the national Sixth Form and FE Commissioners, and as Executive Director, then Policy Adviser, by the Maple Group of high-performing sixth form colleges, but has now effectively retired again. In addition, he is currently a trustee of the charitable RACPD training company, a governor of Testbourne School, and a member of a multi-academy trust in Farnborough.

In a lifetime working in education, Neil has taught in schools and colleges in areas as diverse as Salford and Rutland. He spent many years on the boards of the Association of Colleges and of UCAS, the university admissions organisation, as well as being a council member of the Association of School and College Leaders. He has a first degree in Mathematics and a Master's degree in Education. He was awarded an OBE in 2014, for services to education.

Neil was appointed to the Board of Governors in July 2013, becoming Vice Chair in July 2014 and Chair of Governors in August 2018. Neil is also Chair of the Resources Committee and a member of the Remuneration Committee and Search Committee. He is also a director of Sparsholt College Services Limited, a subsidiary of the College.

# Paula Jordan

Recognised by HR Magazine as one of the top 40 most influential HR practitioners, Paula is an Executive Coach, HR Consultant and NED. A former FTSE 250 Chief People Officer and Executive Committee Member, she has extensive experience in the construction, financial services, professional services and telecoms sectors. She is a NED at Human Capital Consultancy 10Eighty and continues to work with McCarthy Stone as a Trustee of the McCarthy Stone Charitable Foundation.

Paula is a regular panellist and contributor to thought leadership debates on responsible business, governance, employee engagement, the people-focused leader and COVID and is passionate about making a real difference to individuals and organisations using her skills and experience to balance the conflicting needs and desires of key stakeholders and the environment, challenging appropriately and supportively.

Paula joined the Board of Governors in April 2022 and is member of the Governance & Search Committee, Remuneration Committee and Resources Committee.

# John Lander

John was appointed to the Board of Governors with effect from May 2020 and is a member of the Resources Committee. John is also a director of Westley Enterprises Limited, a subsidiary of the College.

John had a 30 year career with Midland Bank/ HSBC becoming a corporate finance director in 1989. After then serving as a director of a publicly quoted motor group and the non-executive chairman of a company following a management buyout, he became director of finance at Reigate Grammar School while undertaking his research degree aspirations which led to the award of a PhD from The Open University in 2000.

Upon retirement to Cornwall, John chaired a large housing association, was a non-executive director of Royal Cornwall Hospitals (NHS) Trust, chairing its finance committee, and was a governor of Truro and Penwith College for 13 years, chairing the finance and general purposes committee for his last three years. Since moving to Hampshire in August 2019 has served as a governor of the Dever Valley Federation of two local primary schools and as a trustee of Winchester Youth Counselling. John is currently a non-executive director of Winchester Housing Trust Ltd and treasurer of the United Church Winchester.

# **Colin McCormack**

Colin had a 25 year career in Barclays, culminating in his role as CEO in Barclays Egypt. Following this, he ran a retail and development banking group in Uganda, leading it through an IPO (initial public offering), and then left to head the Africa region for a US based pro-poor banking group covering 9 countries and with a major focus on funding low cost schools and small scale agriculture. He then headed an educational group in East Africa and returned to his banking routes as a consultant prior to his retirement and return to the UK in 2020.

Colin was appointed to the Board of Governors in September 2022 and is a member of the Audit Committee. Colin also serves on the board of a charity supporting adults with learning difficulties in Chichester and as a CEO mentor.

# Julie Milburn

Julie was appointed Principal of Sparsholt College from 1 August 2020. Julie joined the College in July 2018 as Deputy Principal Curriculum and has over 20 years' experience in further and higher education, with previous management and teaching roles at Farnborough College, Newbury College and East Durham & Houghall College.

Julie has a background in Sports Science and has extensive professional expertise in the design and delivery of curriculum, quality improvement and safeguarding. Julie attributes her work ethic to her background in sports, having competed to a high standard in swimming prior to injury and places strong emphasis on the benefits of both physical activity and mental wellbeing on the health of her workforce and student community.

Julie is a member of the Curriculum, Skills & Stakeholders, Resources, Quality & Standards and Search Committees of the Board of Governors. Julie is also Chair of Andover Town Football Club Limited and Westley Enterprises Limited and Chief Executive of Sparsholt College Services Limited, all subsidiaries of the College.

# Neil Moody

Neil is a barrister practising in civil and commercial law. He was appointed a Deputy High Court Judge in 2023. He has been King's Counsel (formerly Queen's Counsel) since 2010. Neil was Head of Chambers at 2TG Chambers in London from 2015 to 2019. He was formerly a member of the Faculty Board of Advisors for the Business School at the University of Southampton.

Neil was appointed to the Board of Governors in May 2020. He also serves on the Curriculum, Skills & Stakeholders and the Governance & Search committees.

Neil's family come from the local area and he lives near Winchester. His wife's family have a farm on the Isle of Wight.

# Adrian Neal

Adrian is a rural practice chartered surveyor and for the first ten years of his career practised in Staffordshire, before moving to Hampshire in 1986 and being appointed lead partner of Smiths Gore's Winchester office. Following the merger with Savills in 2015, he became head of the Savills Winchester office until 2020, comprising a multi-disciplinary team of 40 professional and support staff.

Adrian has over 30 years' experience in rural estate management and related professional work, such as sales, purchases, valuations and strategic advice to landowners and farmers. His expertise is in the appraisal and valuation of rural property, coupled with the management of rural estates and general rural practice work, including valuations throughout Central Southern England. He acts for a wide range of clients, including public sector, private owners and charities. Having experience of agricultural property law for many years, he has developed an interest in dispute

resolution and is currently a member of the RICS President's rural arbitration panel, as well as being qualified as a rural sector independent expert.

From 2016 to 2020 he was a governor of a Southampton primary school and is currently a trustee of Marwell Wildlife, the well-responded zoo and international conservation charity close to Winchester.

Adrian was re-appointed to the Board of Governors in December 2021, and is Chair of the Remuneration Committee and a member of the Resources Committee. Adrian is also a director of Sparsholt College Services Limited, a subsidiary of the College.

# Jolene Orlowski

Jolene was appointed HE Student Governor in November 2022 and is member of the Quality & Standards Committee.

Jolene is studying BSc Wildlife Ecology & Conservation at University Centre Sparsholt and is dedicated to providing Higher Education feedback and advocating positive contributions towards the success of the College and University Centre. Jolene has a strong passion for the environment and working towards a sustainable future.

#### **Helen Perry**

Helen joined the Board in March 2018 as a staff governor, reappointed in 2022, and is a member of the Quality & Standards Committee.

Helen is Assistant Principal Professions at Andover College, having previously been the Curriculum Leader for Art, Design, Creative Film Media production and IT and having joined the College as a sessional lecturer in 2003.

Helen is passionate about promoting high standards of educational attainment and brings to the role her experience lecturing in other colleges and as a Local Education Authority governor at a junior school in Hampshire.

Helen is also a director of Andover Town Football Club Limited, a subsidiary of the College.

# Amanda Rowley

Amanda was the Headteacher at The Wavell School before joining the Board in September 2023. Amanda began her career as a teacher of French and Spanish in a large 11-18 school in Newcastle Upon Tyne, followed by roles at schools in Essex and Hampshire and two years as Acting Head of Languages at the Institute of Languages, University of Sydney. During her 18 years as Headteacher, Amanda oversaw growth of the school roll from 850 to 1020, including the development of a Special Needs Resource Provision, investment in development of the school estate, and achievement of several national standards.

Amanda has also worked with the MoD and DfE on the national working party, SCISS (Service Children in State Schools). She was on the Working Party which helped attain the Pupil Premium for Service Children. She has also been a representative on various Hampshire Standing Committees:

Admissions Forum; Chair of Resources and Performance Standing Cttee; Hants School Forum and the Carbon Management Group. Locally in Rushmoor, she has been a member of the Education Improvement Partnership (EIP) and the Local Children's Partnership (LCP) Steering Group. She continues to be a Patron of the charity Reading Force which supports service families through literacy programmes especially during parental deployment.

As a life-long learner, Amanda is keen to develop her knowledge about the Further Education sector and feels the future of the planet lies in agriculture. She is very keen to support those who share this belief and who are committing their working lives to the development of the science and technology required.

Amanda is a member of the Quality & Standards Committee and the SEND Lead Governor.

# Michaela Wall

Michaela was appointed FE Student Governor (Andover campus) in February 2024 and is a member of the Quality & Standards Committee. Michaela is studying Law, English Lit & History A Levels at Andover Sixth.

# **Chris Wilson**

Chris was a secondary school deputy head teacher before joining Hampshire's Inspection and Advisory Service in 1988, retiring in 2008 from the post of County Strategy Manager. He has had 30 years' experience as a governor in secondary schools, chairing a number of committees including personnel, curriculum and general purposes, as well as the head teacher's performance management review group. He also served on the interim executive boards of two Hampshire secondary schools, joining the governing bodies subsequently. He had 18 years' experience as a governor trainer as part of his school improver role as a local authority senior inspector/adviser. As an accredited school improvement partner and formerly link inspector, he worked with a number of schools in challenging circumstances so that they improved. He was an Ofsted registered inspector for primary and secondary schools 1994-2000. Chris is also a member of the Independent Advisory Panel to Worthy Down Defence College, Hampshire and a member of the Newbury College governing board.

Chris joined the Board of Governors in July 2013, was appointed to the Audit Committee and became chaired the Audit Committee from 2014-2020. He became Vice Chair of the Board of Governors in August 2018 and is currently Chair of the Quality & Standards Committee and the Safeguarding Lead Governor.

In 2022, Chris was awarded the Hampshire Education Governance Award.

# **Co-opted Committee Members**

# Andrew Fagg

Andrew was co-opted to the Audit Committee in October 2020.

Andrew is a chartered accountant with over twenty-five years' experience in financial management in businesses ranging from entrepreneurial firms to major FTSE 100 businesses. He was Finance Director of ICAEW for 8 years and is currently the Finance Director of an e-commerce home furnishing retailer and also advises a number of organisations on finance performance and reporting.

# Sarah Jane (SJ) Radford

SJ is a co-opted member of the Audit Committee. A Chartered Accountant, SJ and has over twentyfive years' experience working in accountancy and international business management. She worked with public, private and entrepreneurial firms. Most recently she was the Finance Director of a small international group of privately owned companies operating in the Executive Search industry specializing in Financial Services.

SJ has an interest in education and was on the board of governors of a school in Hong Kong. After 23 years abroad, SJ moved back to the UK in May 2012. On her return, she completed a Diploma Course in Charity Accounting and Financial Management at CASS Business School and has become a Trustee (Treasurer) of Footprints Project Limited, a charity aimed at reducing the risk of reoffending by prisoners in the Hampshire and Dorset region.

# **Roger Palmer**

Roger was appointed a co-opted member of the Quality & Standards Committee in April 2022, having previously served on the Board of Governors.

Roger spent twenty years in the agricultural supply industry associated with the chemical, food and pharmaceutical sectors, latterly holding appointments as Marketing Director and Chief Executive. He then became an academic, initially at the Cranfield School of Management. He subsequently became Professor of Marketing and Management and then Head of the School of Management at Henley Business School. His final appointment was as Professor and Dean of the Business School at Bournemouth University. He has held visiting appointments/professorships at Universities in Europe, South America and Australasia and has travelled and worked extensively overseas.

Roger gained an HND in Agriculture at Writtle College and Post Graduate Diploma in Crop Protection at Harper Adams Agricultural College (now Harper Adams University). He was awarded his MBA and PhD by Cranfield School of Management, when he also gained a Post Graduate Diploma in Marketing. He holds Fellowships with the Chartered Institute of Marketing and the Higher Education Academy and is an Associate of the Royal Agricultural Societies.

Roger is also a director of Sparsholt College Services Limited and Westley Enterprises Limited, both subsidiaries of the College.